

Annual Report



2025 - 2026

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Shepparton Heritage Centre

"Preserving the Past to Inform the Future"

The Shepparton Heritage Centre (SHC) exists to preserve, interpret and share the history and cultural heritage of Shepparton and the surrounding region.

The Heritage Centre provides a place where the community can discover its history, access historical information and collections, undertake research, participate in heritage activities and celebrate the people, places, events and stories that have shaped the region.

The SHC recognises that heritage is a living community resource. Its role is not simply to preserve historical objects and information, but to make that heritage accessible, relevant and meaningful to current and future generations.

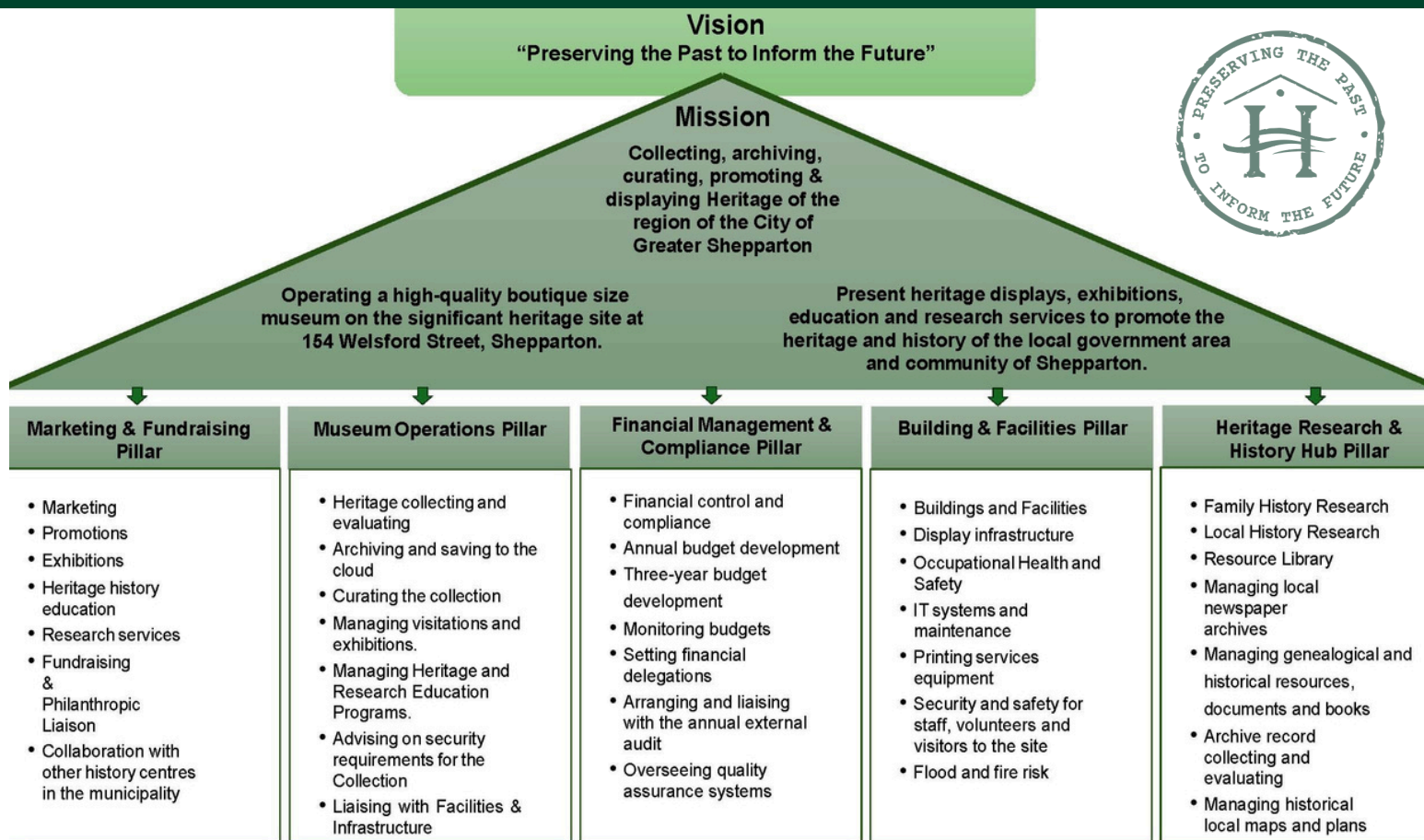
History Museum

Step inside Shepparton's story at the Shepparton History Museum, housed within the historic 1873 Foresters Hall, the city's oldest surviving public building. Wander through 6 curated galleries that bring to life the region's people, culture, and communities, from the deep heritage of First Nations custodians to early settlers, local industries, and generations of families. Each exhibition invites you to pause, reflect, and connect with the past. Whether you are a traveller or a local, the museum offers a meaningful journey through time, preserving the stories that continue to shape Shepparton today.

Heritage Research and History Hub

The Heritage Research & History Hub is a community resource dedicated to exploring and preserving the history of Greater Shepparton. The History Hub offers access to extensive genealogical and historical records, research support, and expert guidance for family history and local heritage projects. As a trusted resource for researchers and the wider community, the Hub continues to celebrate and preserve the stories of families, communities, and the region, strengthening connections across generations.

Strategic Focus



Foundation Statement

Shepparton Heritage Centre is proudly based on the community of the City of Greater Shepparton. It is a volunteer based incorporated 'not for profit' organisation that is financially supported by the generosity of local philanthropy, donations and individual benefactors. The SHC is also supported by the Greater Shepparton City Council. SHC also applies for grants and projects including the State and Federal Governments.

Shepparton Heritage Centre

Our Vision

"Preserving the Past to Inform the Future"

A vibrant, accessible and sustainable Heritage Centre that preserves, celebrates and shares the history and heritage of Shepparton and the surrounding region for current and future generations.



Our Mission

Shepparton Heritage Centre will:

- Preserve and protect local heritage collections, records and historical information
- Interpret local history in ways that are accessible and meaningful to the community
- Provide research, family history and local history services
- Educate and engage people of all ages with the region's history
- Support community identity and pride
- Encourage participation by volunteers, community groups and heritage organisations
- Contribute to local tourism and the regional economy
- Develop partnerships that strengthen heritage outcomes
- Responsibly manage its buildings, finances, collections and other resources; and
- Ensure that the organisation remains sustainable for future generations.

Board Members



Don Kilgour OAM -
Board Chair

Don Kilgour OAM is a lifelong Greater Shepparton community member with more than 50 years' local involvement across media, business, politics and volunteering. Awarded an OAM in 2018 for his community service, Don continues his commitment to preserving the region's history through his role with the Shepparton Heritage Board.



John Dainton AM -
Deputy Chair

John Dainton AM has made a significant contribution to agriculture, water management and natural resource conservation across the Goulburn Valley. A respected dairy farmer and industry leader, John held senior roles across agricultural, water and catchment organisations. He was appointed an AM in 2019 for his service to agriculture and regional communities.



Peter Ryan AM
Treasurer

Peter Ryan AM has made an outstanding contribution to education, agriculture, dairy and regional development. A former teacher and Principal of Gilbert Chandler Dairy Technology College and Dookie Agricultural College, he served as CEO of Goulburn Ovens Institute of TAFE until 2008. His leadership and service to regional communities were recognised with the AM in 2018.



Margaret Guppy -
Secretary

Margaret brings a lifelong knowledge of Shepparton, its history and community, along with valuable office and organisational skills. Her extensive community connections greatly support the Centre's displays, exhibitions, activities and functions, including her passion for the current Immigration Display. Actively involved in CWA and writing, Margaret is soon to publish her second children's picture storybook with a local illustrator.



Tony Mercer

A lifelong resident of Greater Shepparton, Tony Mercer has volunteered with Shepparton Heritage for approximately eight years. With experience in agricultural transport, warehousing and systems management, Tony has a strong interest in history, stories and art. He is Chair of the Dookie Uniting Church Committee and supports his wife Julie in photographing and documenting the organisation's archives, developing displays and managing the collection.



Ruth Bowles

Ruth Bowles grew up in the Greater Shepparton region. With a background in retail and customer service, Ruth has always enjoyed connecting with people and being involved in her local community. Her passion for history began in the 1980s through researching her own family history and has continued through her love of reading historical books and discovering local stories. As a volunteer, Ruth enjoys welcoming visitors, assisting with enquiries, and researching, documenting and uncovering the stories behind museum items.

Board Members



Judi Hanlon OAM

Judi Hanlon OAM is a dedicated community volunteer who has made a significant contribution to Shepparton and surrounding communities. Her extensive service includes the Australian Red Cross, Vision Australia, Kiwanis and U3A, which she helped establish. Recognised with an OAM, Judi continues to volunteer, supporting stronger, more connected communities.



Andrew Furphy

Andrew Furphy, a fourth-generation member of the Furphy family, has made a significant contribution to business, culture and community in Shepparton. A former Managing Director of Furphys, Andrew remains a Director and has supported the Joseph Furphy Literary Awards since their establishment. His diverse interests continue to benefit the region's cultural and creative life.



Kerry Betts

Kerry Betts has made a significant contribution to education, family history and heritage in Shepparton. A former teacher, Kerry has volunteered with the Shepparton Family History Group for more than 40 years and served in key leadership roles. She continues this work as a Heritage Board member, supporting research and preserving the region's history.



John Evans

John Evans has extensive experience advising businesses in strategic planning, marketing, governance and financial analysis. He previously held senior Finance and General Management roles with Australian public companies and has served as a non-executive director across public, private and not-for-profit organisations. John currently serves as a Director of the Goulburn Valley Health Foundation and Company Secretary of the Shepparton Art Museum Foundation.



Executive Officer
Kristy Rudd

Kristy Rudd is a lifelong Shepparton resident, business professional and dedicated community volunteer. Since joining the Shepparton Heritage Centre in 2023, she has served as Treasurer, Acting President and Executive Officer. Kristy also contributes to local heritage advisory networks and was recognised with the 2025 Cultural Heritage Award for her commitment to preserving the region's heritage.

Board Attendance

Name	11 Aug 2025	20 Oct 2025	20 Dec 2025	16 Feb 2026	20 April 2026	16 June 2026	Attendance
Don Kilgour	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	100%
John Dainton	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	100%
Margaret Guppy	YES ▾	YES ▾	YES ▾	YES ▾	NO ▾	YES ▾	83%
Peter Ryan	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	100%
Tony Mercer	YES ▾	YES ▾	NO ▾	YES ▾	YES ▾	YES ▾	83%
Ruth Bowles	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	100%
Kerry Betts	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	NO ▾	83%
Andrew Furphy	YES ▾	YES ▾	YES ▾	YES ▾	NO ▾	YES ▾	83%
John Evans	YES ▾	YES ▾	YES ▾	YES ▾	NO ▾	YES ▾	83%
Judi Hanlon	YES ▾	YES ▾	YES ▾	YES ▾	YES ▾	NO ▾	83%

Board Total Attendance: 90%

SHC Sub-Committees

Museum Operations

- Don Kilgour (Chair)
- John Dainton
- Tony Mercer
- Judi Hanlon
- Margaret Guppy
- Ruth Bowles
- Julie Mercer
- Edna Croxford

Marketing & Fundraising

- Judi Hanlon (Chair)
- Don Kilgour
- Andrew Furphy
- Margaret Guppy
- Edna Croxford
- Margaret Guppy

Building & Facilities

- Peter Ryan (Chair)
- Don Kilgour
- John Dainton
- Tony Mercer
- Craig Ellis
- Margaret Guppy
- Ian Wright

Finance & Compliance

- Peter Ryan (Chair)
- Don Kilgour
- John Dainton
- Margaret Guppy
- John Evans

Research & History Hub

- Kerry Betts (Chair)
- Don Kilgour
- John Dainton
- Ruth Bowles
- Lorraine Waldron
- Margaret Guppy
- Steve Rouse
- Barbara Harwood
- Barbara Campion

Administrataion Support

- Kristy Rudd
Executive Officer

Governance

Conflict of Interest Statement

The Shepparton Heritage Centre maintains a Conflict of Interest Policy to ensure that actual, potential and perceived conflicts of interest are appropriately identified, disclosed and managed.

All Board members and members of sub-committees are required to disclose any actual or potential conflicts of interest.

During the reporting period:

- John Evans, Board Member, declared a relationship with the Peter and Maria Copulos Foundation.
- Andrew Furphy, Board Member, declared a relationship with J. Furphy & Sons.

These interests were disclosed in accordance with the Shepparton Heritage Centre's Conflict of Interest Policy and were appropriately managed by the Board.

The Shepparton Heritage Centre is committed to maintaining transparency, integrity and good governance in all its activities.

SHC Certificate of Incorporation

ASSOCIATIONS INCORPORATION REFORM ACT 2012

Section 8

No. A0127474V

CERTIFICATE OF INCORPORATION

This is to certify that

SHEPPARTON HERITAGE CENTRE INCORPORATED

is on and from the 16 July 2025

incorporated under the *Associations Incorporation Reform Act 2012*.

Issued under my hand at MELBOURNE, this 16 July 2025



Deputy Registrar of Incorporated Associations



CONSUMER
AFFAIRS VICTORIA

Chairmans Report

SHEPPARTON



It has been an important and productive year for our organization. Much has been achieved, and further work is planned to ensure the Heritage Centre continues to develop with a clear plan for the future, modern equipment, improved systems, and updated technology.

Executive Officer

The appointment of Kristy Rudd as Executive Officer has been vital in bringing together the many aspects of Shepparton Heritage Centre's work. Kristy has overseen the placement of new office furniture and the introduction of equipment to support our research projects. Thank you, Kristy, for your dedicated involvement, and congratulations on what you have achieved with our wonderful team.

Heritage Research & History Hub

It was wonderful to welcome members of the Shepparton Family History Group with the merger of both organisations. The group brings a wealth of valuable information to our collection and is now recognized as an important part of our shared heritage.

Volunteers

We are so fortunate to have a band of dedicated people who volunteer their time and talents to ensure that we can preserve and showcase the heritage of Greater Shepparton and district. A big thank you to everyone involved and I hope you are proud of what you have all achieved.

Website

The Shepparton Heritage Centre's website has recently been completed, opening our facility and its stories to a wider audience.

eHive Cloud Archival System

A new archival system is now in place. eHive will provide a cloud-based platform to store and manage our archival information.

Immigration Showcase

We are continuing to develop our Immigration Showcase featuring items from around the world, generously provided by community members who have been part of Australia's immigration story and have settled in the Goulburn Valley.

Workshop

With many changes taking place in the operation of Shepparton Heritage Centre, a workshop was held in February for Board members and volunteers. The workshop helped to bring everyone up to date with our new policies and procedures.

Philanthropic Support

Financial assistance is essential to our continued operation. We are fortunate to receive generous support from philanthropic organizations including The Hecht Foundation, The Fairley Foundation, J Furphy and Sons and the Furphy Family, The Copulos Foundation, The Margaret Attwood Trust, and other valued supporters. We are deeply grateful for their contribution to our success.

New Projects

We are about to commence two projects that will bring significant changes to our operations. The Cottage renewal project is currently at tender stage and will update the cottage area while improving the overall appearance of the center.

The Scout Hall is to be sold and will need to be decommissioned, with its contents moved into the museum building. This will require considerable work and careful strategic planning. The 130-year history of Shepparton, as printed in the Shepparton News, will be relocated to the museum site, along with the extensive family history library and resources currently housed in the Scout Hall.

Compliance and Procedures

The Board has implemented a series of compliance and administrative procedures relating to expenditure, helping ensure the organization is financially managed in an appropriate and accountable way.

Security

A series of security cameras has now been installed throughout the museum building. These cameras allow visitor movement through the building to be monitored.

Safety

The safety of our volunteers is paramount. The Board has therefore introduced a requirement for two people to be present whenever the Museum is open to the public.

Opening hours have been reduced due to volunteer availability, particularly on the weekends. Although this change has been unpopular, it is understandable. We hope more volunteers will become available so we can return to previous opening hours.

Maintenance

Thanks to the hard work and know-how of our terrific volunteer team, several maintenance projects around the building have been completed. We have also purchased new maintenance equipment, reducing our need to borrow equipment in the future.

Furphy History

We are very grateful to the Furphy family, who have worked with us to ensure Heritage Shepparton can help recognize the name of one of Shepparton's original families and businesses. We are now custodians of the archives of J. Furphy and Sons, and Joseph Furphy along with the Furphy family legacy.

Irrigation History

Following a proposal from the Food Bowl Committee, we have commenced a study into the history of irrigation, which played a major role in the development of the Greater Shepparton area.

Looking Ahead

There have been many activities and projects underway, and it is challenging to keep pace with all that is happening.

We could not look to the future without our wonderful group of volunteers. Thank you to everyone involved as we continue the work ahead. I believe the future of Shepparton Heritage Centre will be very exciting, and I thank you all for helping us preserve the past to inform the future.

Don Kilgour (OAM)
Chairman

Executive Officers Report

SHEPPARTON



It is both an honour and a privilege to serve as the Executive Officer of the Shepparton Heritage Centre (SHC) and to oversee the daily operations of our museum.

Introduction

Over the past twelve months, the Centre has continued to progress through a period of significant growth and development. As a volunteer-led organisation, our success is a direct reflection of the dedication, enthusiasm, and commitment of our volunteers—whose contributions remain essential to every aspect of our operation.

Guided by our renewed strategic direction, we have embraced the purpose: “Preserving the Past to Inform the Future.” This guiding statement reflects our commitment to safeguarding, interpreting, and sharing the history of Greater Shepparton for the benefit and enrichment of the community.

The past year has been one of consolidation and focus, with key efforts directed toward implementing the organisation’s new strategic direction, strengthening governance frameworks, and developing policies and procedures.

Attention has also been given to enhancing our display spaces, managing our archival collection, and integrating the resources of the Shepparton Heritage Centre and the Shepparton Family History Group.

Organisational Progress and Engagement

The positive impact of our new strategic direction is already evident across the Centre’s operations and performance outcomes.

Museum visitation has remained strong, surpassing 2022–2023 levels, though slightly below last year’s record numbers.

Our Education and Community Programs continue to expand, with increasing participation from Greater Shepparton primary schools, as well as visits from schools outside the region. We have also welcomed GoTafe students and members of student-based community organisations, further broadening our educational reach.

The museum has strengthened its community connections through collaboration, guest visits, and speaking engagements. In 2025, these included participation in the Fairley Leadership Program, Tourism Summit, the Greater Shepparton City Council Governance Team, and the Volunteer Managers Network.

Organisational Progress and Engagement continued:

Additionally, numerous presentations were delivered to Rotary Clubs, Senior Citizens groups, community organisations, and aged care facilities. The Centre also provided support in coordinating heritage tours in partnership with the Heritage Advisory Committee and River Connect.

Membership and volunteer numbers continue to increase. Maintaining engagement, providing training, and ensuring ongoing support remain vital to sustaining this positive growth and ensuring all volunteers feel valued and empowered.

Research and Heritage Development

The establishment of the Heritage Research and History Hub within the Scout Hall (adjacent to the museum) has created a dedicated community space for local historical research.

The merger with the Shepparton Family History Group has further enhanced our research capabilities, enabling us to better support family and local heritage projects.

As custodians of the Shepparton News archives—with newspapers dating back to 1883—and through our expanding historical resource library, we continue to preserve vital records that form an essential part of our long-term strategy to protect and promote local heritage for future generations.

Exhibitions and Community Connection

The Shepparton Heritage Centre Museum remains a cornerstone of community engagement, connecting visitors with the region's vibrant history. Our exhibitions explore the story of Shepparton from its First Nations heritage and early settlement through to the development of education, industry, immigration, and community life. Each gallery serves as a bridge between past and present, ensuring that the legacy of Shepparton's people, places, and progress is celebrated and preserved.

We acknowledge that the Centre is part of a broader network of museums within the municipality. Our partnerships and collaborations are essential to ensuring the diverse history of Greater Shepparton is preserved, interpreted, and shared collectively.

Current and Future Projects

A major initiative currently underway is the Immigration Showcase Project, which will feature a comprehensive display celebrating Greater Shepparton's rich migration history. The exhibition will particularly highlight the multi-European migration period between the 1910s and 1960s, celebrating the cultural diversity and lasting contributions of our immigrant communities to the region's identity and development.

Acknowledgement

In closing, I extend my sincere gratitude to our volunteers, members, and community partners for their unwavering commitment and invaluable contributions. Their continued support and passion are the driving force behind the Shepparton Heritage Centre's success and growth.

Kristy Rudd

Executive Officer

Treasurers Report

SHEPPARTON



The 2025–2026 financial year has been one of effective consolidation setting up the SHC financially for the capacity to continue to implement its strategic plan.

Financial Year Ended 30 June 2026

Financial Summary

Shepparton Heritage Centre's total gross income rose significantly to \$239,108, from \$107,853 in the previous financial year. This increase primarily reflects the return of funding from a major donor after a one-year gap in 2024–2025. The funding was received in June, one month earlier than forecast. Excluding it, comparable income was \$159,108—an increase of \$51,255, or 47%, on the previous year's \$107,853. This is a very positive result for the SHC.

Total expenditure for the year was \$117,517 compared with \$85,497 in 2024–2025. While operating expenses increased due to expanded staffing, occupancy costs, software implementation, and project delivery, expenditure remained within budget.

As a result, the Centre recorded a net operating surplus of \$121,451. Noting that the comparable figure with last year, after considering the unexpected early donation, is \$41,451. This a sound improvement on last year's surplus of \$23,528.

Income Highlights

Income was generated from a broad range of sources, demonstrating increasing financial diversity and community support.

Museum admissions continued to perform strongly due to support by the return of educational school groups and increased community group visits.

Retail sales also showed excellent growth. Book sales increased significantly during the year, with total museum sales and services reflecting growing visitor engagement and expanded merchandise offerings.

Membership income also increased with the continuation membership categories providing additional opportunities for community support.

Income Highlights Continued

These contributions will provide important funding for both current and future heritage projects. Additional income was received through fundraising activities, rent subsidy, interest, and project income, further strengthening the Centre's financial position. Of note are the funds received from the volunteer led clearing sale of items surplus to SHC needs that netted \$18,046.

As well the former Shepparton Family History Group Inc contributed their winding up residual funds of \$17,032 to the newly merged Shepparton Heritage Centre Inc.

Expenditure Highlights

The Centre's financial position strengthened considerably during the year.

Net assets increased from \$196,635 to \$246,996 reflecting the year's operating surplus together with funds held in trust for specific donor-funded projects.

The Centre concluded the financial year with very low liabilities, placing the organisation in a strong financial position for future operations and strategic development.

Financial Position

Operating expenditure remained well managed throughout the year.

Major expenditure included:

- Occupancy costs of \$24,773
- Payroll expenses of \$53,294
- Utilities of \$5,920
- General Expenses (Projects) of \$11,290

The increase in payroll reflects investment in staffing capacity to support the Centre's expanding operations and project commitments.

Investment was also made in software systems, volunteer support, information technology, equipment and workplace improvements to strengthen organisational capability.

Major Donor and Project Funds

On 30 June 2026, the Centre held \$213,945 in donor and project funds.

The accounts of the Shepparton Heritage Centre divide the funds received from Major Donors to contribute to the operating costs and then there are funds provided for specific projects, Project Funds.

These accounts are carefully monitored to ensure that the wishes/conditions or acquittal requirements of the donors are reflected in the expenditure of those funds.

The Finance and Compliance Committee of the SHC Board receives monthly financial reports and monitors the expenditure of these funds.

Looking Forward

The financial results for 2025–2026 provide a strong foundation for the continued growth of the Shepparton Heritage Centre and for the immediate opportunities facing the SHC.

With the decision of the Victorian Scouts Association to sell the next-door former Scout Hall, for which the SHC holds a licence to occupy, the Board has determined that given the uncertainty of tenure the SHC will begin consolidating the collection held in the Scout Hall back into the main SHC buildings. This major task must be complete by the 30th of June at the latest. This means that there will be strains on finances resulting from disruption to operations and the allocation of work away from normal duties for many. Fortunately, our financial position should be able to cope with this major change.

The consolidation of operations into a single site will mean all volunteers work together and lower the overhead costs of running two separate buildings including avoiding rental costs.

This move is happening while the "Cottage Renewal Project" is about to get underway with a deadline for completion of the 30th of June 2027. This project is to smarten up the external view the Cottage outside as well as modernising the internal administration space to become an attractive space for staff and volunteers to work.

Looking Forward continued

The implementation of the SHC strategic plan focuses to update the way that the heritage of the region is collected, assessed, stored and made available is already underway. New computing and software systems have been purchased and soon to be installed. A new Website has been designed and has gone live. Volunteer training to use the new system is planned.

In the meantime, the completion of the Immigration Display area of the Museum continues to be a priority.

The implementation of the SHC strategic plan focuses to update the way that the heritage of the region is collected, assessed, stored and made available is already underway. New computing and software systems have been purchased and soon to be installed. A new Website has been designed and has gone live. Volunteer training to use the new system is planned. In the meantime, the completion of the Immigration Display area of the Museum continues to be a priority.

The organisation enters the new financial year with:

- Strong cash reserves.
- Healthy retained earnings.
- Significant project funding already secured.
- Ongoing support from donors, grant providers, volunteers and members.

These results position the Centre well to significantly improve its capacity through modern approaches to preserving, interpreting and sharing the rich history of Greater Shepparton.

Acknowledgements

On behalf of the Board, I extend sincere thanks to our members, volunteers, donors, grant providers, sponsors and community partners whose generous support has contributed to this sound financial result.

I make special thanks to the Councillors and Staff of the City of Greater Shepparton for their support for the SHC. We have the use of their building on the most precious historical site for the city. They maintain the building and its surrounds as well as providing expert advice and are providing matching funding for the Cottage Renewal Project. We are also involved in ongoing discussions about the long-term development of the precinct surrounding the SHC.

I also acknowledge the dedication of our staff, volunteers, members and fellow Board members, and specifically members of the Finance and Compliance Committee for their commitment to maintaining sound financial management and ensuring that every dollar entrusted to the Centre is used responsibly in support of SHC Vision and Mission.

To conclude I commend and thank our Executive Officer, Kristy Rudd, for her dedication and diligence in her work managing the day-to-day finances of the SHC. This work includes preparing and monitoring budgets, controlling expenditure, keeping records, preparing reports and supporting the work of the Finance and Compliance Committee.

Peter F. Ryan AM
Board Treasurer

Financial Statement

Shepparton Heritage Centre Inc.

ABN: 74664151590

INC: A0127474V

Financial Statements For the Year Ended 30 June 2026

The Shepparton Heritage Centre Incorporated is a new entity created through the merging with the Shepparton Family History Group which voluntarily relinquished its registration to become part of the new Shepparton Heritage Centre. The new entity received its registration on July 16, 2025.

This financial statement therefore has been produced on the basis that it is a first annual report.

The figures in this report are based on the cash approach to accounting and represent a true and fair representation of the financial position of the Shepparton Heritage Centre Inc

The Shepparton Heritage Centre holds a collection of historical items, including artefacts, photos, documents, books, maps, charts and other historical items. There is no reliable fair value that can be assigned to these items, and they have not been recognised in the financial statements. A collection register is maintained for all such items.

For comparison, figures from the previous entity's final annual report are included alongside those of the newly incorporated Shepparton Heritage Centre. Some figures are not directly comparable because the new entity adopted different accounting treatments. The notes accompanying provide the details of these instances.

Supporting Documents

- Income & Expenses Statement
- Balance Sheet (Statement of Financial Position)
- Declaration

Income & Expenses Statement for the year Ended 30th June 2026

Income

Income	Notes	2025-2026	2024-2025
<u>Museum Entry Fees</u>		8,489	7,915
<u>Museum Sales & Service</u>		3,917	832
<u>Research & Genealogy</u>		842	431
<u>Memberships & Subscriptions</u>		1,390	1,030
<u>Donations</u>	1		
General Donations		21,088	44,060
Major Donors (Philanthropic)		138,600	-
Total Donations		159,688	44,060
<u>Grants Philanthropic</u>	2	-	26,697
<u>Fundraising</u>			
Bunnings BBQ		11,137	-
Clearing Sale/Book Sale		18,046	-
General Fundraising		4,701	16,003
Total Fundraising		33,886	16,003
<u>Rent Subsidy</u>		12,000	9,975
<u>Quest Tap</u>	3	-	14
<u>Other Income</u>			
Interest Received		689	753
SFHG Funds		17,032	-
Banksia		1,172	-
Other Income		-	142
Other Income		18,894	895
<u>TOTAL INCOME</u>		239,108	107,853

Expenses	Notes	2025-2026	2024-2025
<u>Bank Fees</u>	4		
Bank Fees		83	2
Point of Sale Fees		425	152
<u>Total Bank Fees</u>		508	154
<u>Advertising & Marketing</u>		1,753	10,192
<u>Occupancy Expenses</u>			
Rent History Hub		20,400	17,787
Rent & Rates Museum		713	84
Cleaning		1,063	1,148
Total Occupancy Expenses		24,773	19,020
<u>Insurance</u>		3,421	3,694
<u>Utilities</u>		5,920	6,891
<u>Telephone & Internet</u>		1,109	1,141
<u>Fundraising</u>			
Bunnings BBQ		3,217	5,665
General Fundraising Expense		1,527	1,469
Total Fundraising		4,745	7,134
<u>Post, Printing & Stationery</u>		1,451	649
<u>Repairs & Maintenance</u>	5	2,665	9,022
<u>Professional Fees</u>		1,185	871
<u>Staff & Volunteer Expenses</u>		2,167	381
<u>Subscriptions</u>	6	2,942	191
<u>Information Technology</u>		1,518	1,411
<u>General Expenses</u>		11,290	6,777
<u>Exhibitions & Events</u>		192	1,198
<u>Cost of Sales</u>		1311	-
<u>Payroll Expenses</u>		53,294	16,353
<u>Income Tax</u>		0	544
TOTAL EXPENSES		117,517	85,497

Operating Surplus

Operating Surplus		2025-2026	2024-2025
TOTAL INCOME		239,108	107,853
TOTAL EXPENSES		117,517	85,497
<u>NET SURPLUS</u>		<u>121,451</u>	<u>23,528</u>

Balance Sheet for the year to 30th June 2026

Assets		2025-2026	2024-2025
<u>Bank Accounts</u>			
Main Operating Account		122,197	20,118
SHC Debit Card (Building Account)		610	1,260
Bella Account		16,558	18,228
Payroll Expense Account		3,897	34,929
Macquarie Accelerator Account		100,373	-
Shepp News Archives		-	2497
Volunteer Support		-	853
Cottage Renewal Building Account		-	50,000
Total Bank Accounts		243,638	127,887
<u>Receivables</u>			
Accounts Receivable		1,891	-
GST Refundable		6,572	2,224
Total Receivables		8,463	2,224
<u>Plant & Equipment</u>	7		
Plant & Equipment			
(At cost & including depreciation items)		70,404	68,064
Total Property, Plant & Equipment			
<u>TOTAL ASSETS</u>		314,042	195,951

Liabilities

<u>Liabilities</u>		2025-2026	2024-2025
Current Liabilities			
<u>Projects</u>			
Cottage Renewal Project Major Donor		50,000	
Traction Engine Project (Bella) (Mawco)		16,558	
Total		66,558	
<u>Payroll Liabilities</u>			
PAYG Withholding Tax		488	816
Superannuation Payable		-	722
Total		488	1,538
<u>TOTAL LIABILITIES</u>		67,046	1,538

Net Assets

Net Assets		2025-2026	2024-2025
TOTAL ASSETS		314,042	198,173
TOTAL LIABILITIES		67,046	1,538
<u>NET ASSETS</u>		246,996	196,635

Net Equity

Equity		2025-2026	
Retained Earnings		162,859	139,330
Current Year Earnings		121,451	23,528
Historical Balancing	8	-	37,965
<u>TOTAL EQUITY</u>		284,310	200,824

Financial Statements Notes

Number	Notes
1	Donations: General Donations
	The total amount of \$44,060.00 recorded for General Donations during 2025–2026, includes Philanthropic Major Donors.
2	Grants Philanthropic
	In the 2025–2026 financial year, each philanthropic grant has been recorded and reported separately, whereas in 2024–2025 the grants were consolidated and reported as a single total amount. The total Philanthropic Grants reported for the 2024–2025 financial year was \$26,697. Refer to the Major Donors (Note 1; Donations).
3	Quest Tap
	SHC discontinued the use of the Quest Tap payment system during the 2024–2025 financial year.
4	Bank Fees
	Square transaction fees were recorded under Cost of Sales in the 2024–2025 financial report. Following the update to the Chart of Accounts, these transaction fees are now classified and reported under Bank Fees for the 2025–2026 financial year.
5	Repairs & Maintenance
	The significant variance in Repairs & Maintenance income between the 2024–2025 and 2025–2026 financial years is primarily attributable to the museum renovation and development of the new Domestic Space in 2024-2025.
	In the 2025–2026 financial year, each philanthropic grant has been recorded and reported separately, whereas in 2024–2025 the grants were consolidated and reported as a single total amount. The total Philanthropic Grants reported for the 2024–2025 financial year was \$26,697. Refer to the Major Donors (Note 1; Donations).
3	Quest Tap
	SHC discontinued the use of the Quest Tap payment system during the 2024–2025 financial year.
4	Bank Fees
	Square transaction fees were recorded under Cost of Sales in the 2024–2025 financial report. Following the update to the Chart of Accounts, these transaction fees are now classified and reported under Bank Fees for the 2025–2026 financial year.
5	Repairs & Maintenance
	The significant variance in Repairs & Maintenance income between the 2024–2025 and 2025–2026 financial years is primarily attributable to the museum renovation and development of the new Domestic Space in 2024-2025.

Number	Notes																																																																	
6	Subscriptions																																																																	
	The 2025–2026 financial year includes the annual 12-month subscription for the eHive cloud-based archive management system costing \$2,590.00.																																																																	
7	Plant and Equipment																																																																	
	Assets such as equipment, cabinets, copiers, computers, scanners, office furniture have been valued at cost if purchased this year while items older than that have been depreciated according to the following table.																																																																	
	<table><tr><th colspan="5">Plant & Equipment</th></tr><tr><th>Category</th><th>Year</th><th>Previous Value</th><th>%</th><th>Depreciation Value</th></tr><tr><td>Tools</td><td>2026</td><td>\$868.90</td><td>0%</td><td>\$868.90</td></tr></table> <table><tr><th colspan="5">Furniture, Fixtures & Fittings</th></tr><tr><th>Category</th><th>Year</th><th>Previous Value</th><th>%</th><th>Depreciation Value</th></tr><tr><td>Display Cabinets</td><td>2025</td><td>\$64,372.00</td><td>5%</td><td>\$61,115.34</td></tr></table> <table><tr><th colspan="5">Office Equipment</th></tr><tr><th>Category</th><th>Year</th><th>Previous Value</th><th>%</th><th>Depreciation Value</th></tr><tr><td>Photocopier</td><td>2025</td><td>\$3,692.80</td><td>20%</td><td>\$2,954.24</td></tr><tr><td>Office Furniture</td><td>2026</td><td>\$2,137.27</td><td>0%</td><td>\$2,137.27</td></tr><tr><td>Point of Sale</td><td>2026</td><td>\$2,488.18</td><td>0%</td><td>\$2,488.18</td></tr><tr><td>Security</td><td>2026</td><td>\$840.81</td><td>0%</td><td>\$840.81</td></tr><tr><td></td><td></td><td></td><td></td><td>\$8,420.50</td></tr></table> Assets 2025-2026: \$70,404.74	Plant & Equipment					Category	Year	Previous Value	%	Depreciation Value	Tools	2026	\$868.90	0%	\$868.90	Furniture, Fixtures & Fittings					Category	Year	Previous Value	%	Depreciation Value	Display Cabinets	2025	\$64,372.00	5%	\$61,115.34	Office Equipment					Category	Year	Previous Value	%	Depreciation Value	Photocopier	2025	\$3,692.80	20%	\$2,954.24	Office Furniture	2026	\$2,137.27	0%	\$2,137.27	Point of Sale	2026	\$2,488.18	0%	\$2,488.18	Security	2026	\$840.81	0%	\$840.81					\$8,420.50
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8	Equity.																																																																	
	This is the first annual report of the Shepparton Heritage Centre, consequently Historical Balancing has been removed.																																																																	

Financial Declaration

SHEPPARTON

Shepparton Heritage Centre Inc.

ABN: 74664151590

INC: A0127474V

Financial Declaration For the Year Ended 30 June 2026



**SHEPPARTON
HERITAGE
CENTRE**

Shepparton Heritage Centre Inc.

ABN: 74664151590

INC: A0127474V

154 Welsford Street,
Shepparton 3630,
Victoria.

Director Declaration

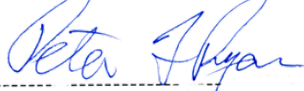
1. The Directors of Shepparton Heritage Centre Incorporated Association declares that, in its opinion, the accompanying Annual Financial Statements give a true and fair view of the financial position of the Association at 30 June 2026, and of its financial performance and cash flows for the financial year ended on that date.
2. The Directors further declare that the financial statements have been prepared in accordance with the applicable accounting requirements and provide a reasonable and accurate representation of the financial affairs of the Association for the reporting period.
3. The Directors acknowledge their responsibility for the preparation and fair presentation of the Annual Financial Statements and for maintaining appropriate financial records and internal controls to support their preparation.

Signed on behalf of the Directors of Shepparton Heritage Centre Incorporated Association.

Board Chairman Mr Don Kilgour OAM


Date 24/8/2026

Board Treasurer Mr Peter F Ryan AM


Date 24/8/2026

☎ (03) 4831 8659

✉ info@sheppartonheritage.com.au

📍 154 Welsford Street, Shepparton,
VIC, 3630.

🌐 www.sheppartonheritage.com.au

Preserving the Past to Inform the Future



Heritage displays, exhibitions, education
and research services promoting the history
and heritage of Greater Shepparton.